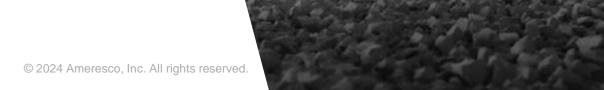


September 2024



ameresco.com



About Ameresco

Ameresco (NYSE:AMRC) is a leading comprehensive cleantech integrator and renewable energy asset developer, owner and operator.

Founded in 2000 | Public in 2010



Comprehensive Portfolio

Objective approach and in-house technical expertise delivers the most advanced technologies to meet the unique needs of each customer. Addressing cost savings, infrastructure upgrades, resiliency decarbonization, and more as a full-service, long-term energy partner.



Federal Government, Public Sector, Utilities, K-12 Schools, Higher Education, Healthcare, Commercial & Industrial, Public & Community Housing, Transportation. Market reputation across North America and Europe for excellence in customer satisfaction.



\$14+ Billion in energy solutions delivered since company inception



4+ GWe of renewable energy resources contracted or managed (solar, BESS, wind, biogas, RNG, operations & maintenance, etc.)



1,500+ Employees
throughout North
America and Europe



60+ Offices providing local expertise in markets served



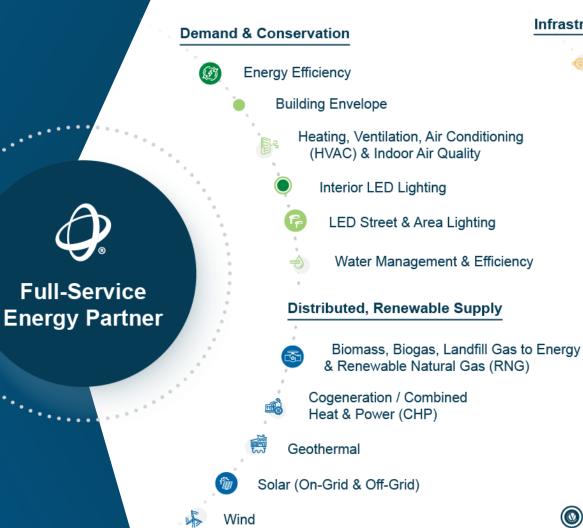
Embracing **innovation** through tailored projects aligned to customers goals



Committed to reduce our customers' carbon footprints by a cumulative **500 million** metric tons by **2050**



Ameresco's Advanced Technology Portfolio



Infrastructure







Mechanical, Electrical & Plumbing



Smart Building Automation, Controls & Master System Integration



Software & Services

AssetPlanner® Sustainability Advisory & Software Platform





Solar, BESS, Facilities, Plant Operations & Maintenance (O&M)

VisionDSM™ Utility Program Management & Consulting





Agenda

- New Government Policy and the Impact on End Customers
 - Key Players
 - Great British Energy
 - Upcoming Legislation
 - Market Reforms & Renewables Investments
 - Key Points to Note for Businesses
- New Upcoming Levies
 - Breakdown of Business Electricity and Gas Prices
 - Upcoming Levies
- Energy Savings Opportunity Scheme (ESOS)
 - The Road So Far
 - What's Next for ESOS?
 - Top 5 Lessons Learned from Phase 3
- Climate Change Agreements

New Government Policy and the Impact on End Customers



Department of Energy Security & Net Zero

Key Figures

Ed Miliband

- Secretary of State for Energy & Climate Change 2008-10
- Shadow Secretary of State for Energy & Net-Zero 2021-24

Lord Hunt of Kings Heath

- Known to Ed Miliband
- Minister for Energy & Climate Change 2008-10
- Responsible for nuclear, individual planning decision and departmental business in the House of Lords

Michael Shanks

- Responsible for flagship Great British Energy, renewables & biomass
- Overseeing energy market reform
- Looking into Energy Systems review

Miatta Fahnbulleh

- Was advisor for Ed Miliband on Energy Policy
- Public sector decarbonisation



ED MILIBAND – SECRETARY

OF STATE FOR ENERGY

SECURITY AND NET ZERO



LORD HUNT OF KINGS HEAT – MINISTER OF ENERGY SECURITY AND NET ZERO



SARAH JONES – MINISTER FOR INDUSTRY



MICHAEL SHANKS – MINISTER FOR ENERGY



KERRY MCCARTHY – MINISTER FOR CLIMATE



MINISTER FOR ENERGY
CONSUMERS

Establishment of Great British Energy

What we know so far:

- Publicly owned national energy company.
- Will lead investments in renewable energy projects to accelerate transition to renewable energy
- Will not provide commercial energy supply contracts.
- May potentially lower long-term energy costs for businesses.
- However, in the short term, potential disruptions or changes in energy pricing as the market adjusts to new sources and the ongoing upgrades to the national grid.





Chair of GBE

Juergen Meier - Chair of GBE

- Former CEO of Siemens
- Vice-Chair of the Northern Powerhouse Partnership
- Non-executive member at the Department for Business, Innovation & Skills (2014-16)
- Led Labour's review on rail and transport infrastructure

GBE and Partnership with the Crown Estate

- Large portfolio of property and land, including the majority of the UK's seabed provides opportunities for renewable generation sources.
- The Crown Estate estimates this partnership will lead to up to 20-30GW of new offshore wind developments.

Upcoming Energy Legislation

The forthcoming legislations will introduce regulations with the aim to speed up the adoption of clean energy technologies for businesses.

Great British Energy Bill

Aims to achieve net-zero emissions by 2050 and enhance the UK's energy security.

Key points include:

National Energy Independence: Establishing Great British Nuclear to boost nuclear power.

Renewable Expansion & Green Technologies: Scaling up wind, solar, and tidal energy. Alongside Advancing green hydrogen and carbon capture.

Market Reform: Making the energy market more resilient and consumer-friendly.

Consumer Protection: Shielding consumers from energy price hikes.

Planning and Infrastructure Bill

Aims to streamline and modernize the UK's planning system to support economic growth and development.

Key elements include:

Faster Planning Approvals: Simplifying and speeding up the approval process for infrastructure projects, particularly housing and transport.

Infrastructure Investment: Encouraging investment in critical infrastructure, including transport, energy, and digital networks.

Environmental Protections: Balancing development with environmental sustainability, ensuring that projects meet green standards.

Market Reforms & Renewables Investments



Market Reform

- Enhance consumer protection.
- Smart meter roll out to accelerate. Proposed that DNO take over responsibility of smart meter installation.
- Against nationalisation of energy sector however increased regulation proposed.
- Reduce standing charge costs.

Renewables Investments

- Increase in the budget for this year's renewable energy auction (CfD) to over £1.5 billion, with a significant portion dedicated to offshore wind.
- Removing the ban on onshore wind power to streamline the approval process for renewable energy projects.
- Withdrawal from defending the new coalmine in Cumbria.
- Mass approvals of several large-scale solar farms, with a total capacity indicatively exceeding 1,300 megawatts.





Key Points to Note for Businesses

Non-Energy Costs

- UK industries are becoming increasingly uncompetitive due to rising non-energy costs. Upcoming proposals, like the CfD Levy, may widen this gap further.
- It is crucial to consider the implications of Rachel Reeves' comment, "There is no money left,". Her budget is due to be outlined on **30th October**, where we'll gain insights into future government plans regarding levies.
- Potential changes for small business support:
 - Addressing late payments
 - Revitalizing high streets
 - Reforming business rate

Long-term outlook

- Increased renewable energy generation could lower costs, but short-term volatility is expected throughout transition.
- Budgeting for potential energy price changes will be essential for stability.

Regulatory Compliance

The governments push toward cleaner energy may lead to new regulations, particularly for businesses with high carbon footprints.



New Upcoming Levies



Overview of Electricity Prices

Wholesale Electricity

The current market value of electricity

Network Charges

Costs for maintenance to the grid and the delivery of electricity

Green Taxes

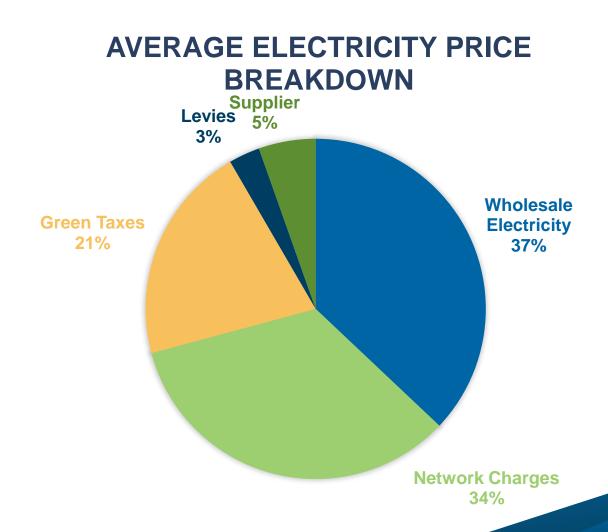
Costs to support renewable generation

Levies

Taxes imposed by the government

Supplier Costs

Costs to the supplier for the delivery of service



Overview of Gas Prices

Wholesale Electricity

The current market value of electricity

Network Charges

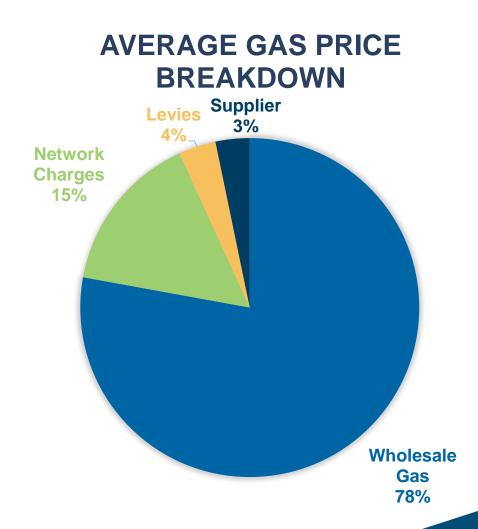
Costs for maintenance to the grid and the delivery of electricity

Levies

Taxes imposed by the government

Supplier Costs

Costs to the supplier for the delivery of service



Upcoming Levies (Part 1)



Energy Intensive Industry (EII) Exemption and Network Compensation Scheme - EII Support Levy

Subsidy to provide support energy intensive industries.

Energy Bill: Electricity

Likeliness: Confirmed

• Due: 1st April 2025

Value: ~0.10 p/kWh

Nuclear Regulated Asset Base (RAB)

Funding for the nuclear industry in the UK

Energy Bill: Electricity

Likeliness: Likely

Due: Unknown – est. 1st April 2025

Value: <~0.05 p/kWh for first few years, gradually increasing.



Upcoming Levies (Part 2)



Hydrogen Levy

Designed to support development of hydrogen in the UK

Energy Bill: Gas

Likeliness: Very likely

Due: 31st December 2026

Value: TBC

Carbon Capture Subsidy

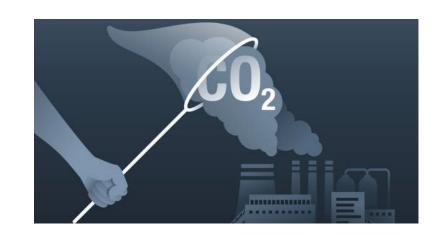
Support Carbon Capture Usage and Storage projects to reduce CO2 emissions

Energy Bill: Electricity/Gas

Likeliness: Likely

Due: Est. between 2027-2029

Value: TBC



Key Points for Food & Drink Businesses

Energy Intensive Industry (EII) Exemption and Network Compensation Scheme - EII Support Levy

- Lack of support for the sector currently under the existing guidance.
- Ameresco is lobbying with the government to extend to this sector as a crucial aspect for the UK economy.

Potential Proposed Shift of Green Taxes Out of Electricity to Gas Charges

Proposal to move green taxes out of electricity prices and move them to Gas to increase the cost of gas to increase incentive to decarbonisation.

Cost Avoidance Measures

• Ameresco has supported numerous clients in entering cost avoiding schemes that have been created, totalling over £70m to date with an additional £49m forecast to be achieved on top of this in 2025. Representing 11% of all entities across schemes.

Energy Savings
Opportunities Scheme





The Road So Far

2014 Introduction

ESOS was introduced where large companies were required by the Environment Agency to audit select sites, identifying energy-saving measures.

Initial Challenges

The audits, intended to be repeated every 4 years, were largely treated by companies as compliance exercises, rather than opportunities to drive energy efficiency.

Key Changes in the 3rd Round

On the acknowledgement of this, the Environment Agency revised the scheme, introducing new procedures and stricter requirements for qualifying companies to improve energy-saving outcomes.

What's Next for ESOS?

Phase 3 Audit Submission 6th August 2024 Action Plan
5th December 2024
to
5th March 2025

Progress Update 1 5th December 2025

Progress Update 2 5th December 2026

Phase 4 Audit Submission 5th December 2027

Ongoing Reporting

- Businesses will be expected to continue reporting from now until the next Phase 4 audits.
- Some of this information from the reports will be publicly available.
- Even if you choose not to report on anything, this will be publicly announced.

Top 5 Lessons Learned from Phase 3

- Early Preparation is Key
 - Many businesses sought support close to the deadline. Luckily due to Environment Agency extensions, we could still assist, but early planning is essential to avoid last-minute stress.
- Guidance is Continuously Changing

 New requirements were introduced even months before deadlines, leading to completed audits becoming non-compliant. This emphasises the need to stay informed on regulatory changes.
- Accurate Data is Imperative

 Phase 3 introduced several new metrics, making it vital for businesses to maintain up-to-date energy and operational data. Any data gaps can cause delays and impact compliance.
- Phase 4 is Already Underway

 With the expanded compliance requirements, we've started early preparations for Phase 4. This ensures businesses are equipped to meet expectations and manage data effectively.
- ESOS Can Be a Large Expense

 Many businesses were unprepared for the financial implications of compliance. Early budgeting is critical to avoid unexpected expenses and ensure a smooth process.

Climate Change
Agreements (CCA)



What is Happening to CCAs?

Summary of Scheme

The Climate Change Agreement (CCA) is a voluntary arrangement between a business, their industry federation and the environment agency with the aim of reducing energy use and CO2 emissions in exchange to a discount to a levy present on gas and electricity invoices.

Key Points

- Existing scheme closes March 2027
- New scheme under consultation with proposed period of Apr 2027 to Mar 2033
- Expectation is during 2025, a whole new application required to participate in the new scheme.
- New buildings/premises current cannot be added to existing scheme. Ameresco has raised this issue during consultation.
- Sectors already in the scheme will continue, there may be an opportunity to submit new sectors to join (currently, sectors are eligible if either their energy costs):
 - amount to at least 10% of their production value (i.e. EI ≥ 10%); or
 - amount to 3% or more but less than 10% of their production value so long as there is an import penetration ratio of at least 50% (i.e. 3% ≤ EI < 10% and IP ≥ 50%).)





Thank You

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Q&A

There will now be time for anyone to raise any questions they may have.

